

Financial statements

Kids Care Oncology Central West Ontario (o/a Ronald McDonald House Hamilton)

June 30, 2015

Contents

| | Page |
|--|------|
| Independent auditor's report | 1 |
| Balance Sheet | 3 |
| Statement of Revenue, Expenses and Fund Balances | 4 |
| Statement of Cash Flows | 5 |
| Notes to the financial statements | 6-13 |



Independent auditor's report

Grant Thornton LLP 33 Main Street East Hamilton, ON L8N 4K5

T +1 905 523 7732 F +1 905 572 9333 www.GrantThornton.ca

To the Board of Directors of Kids Care Oncology Central West Ontario

We have audited the accompanying financial statements of Kids Care Oncology Central West Ontario (o/a Ronald McDonald House Hamilton), which comprise the balance sheet as at June 30, 2015, and the statements of revenue, expenses and fund balances and cash flows, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the organization's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



We believe that the audit evidence we have obtained in our audit is sufficient and appropriate to provide a basis for our qualified audit opinion.

Based for Qualified Opinion

In common with many charitable organizations, the organization derives revenue from donations, special events and fundraising, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the organization and we were not able to determine whether any adjustments might be necessary to revenue, excess of revenue over expenses, assets and fund balances.

Qualified Opinion

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion paragraph, these financial statements present fairly, in all material respects, the financial position of the organization as at June 30, 2015, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Hamilton, Canada November 26, 2015 Chartered Professional Accountants
Licensed Public Accountants

Great Thornton LLP

Balance Sheet

| June 30, | | | 2015 | 2014 |
|---|--|-------------------------------------|--|--|
| Access | Operating Fund | Restricted Fund | Total | Total |
| Assets Current | | | | |
| Accounts receivable Inventory Investments (Note 3) Prepaid expenses | \$ 143,207 24,792 159,081 22,211 349,291 | \$ - 1,148,043 - 1,148,043 | \$ 143,207 24,792 1,307,124 22,211 1,497,334 | \$ 138,504 10,262 1,255,242 39,250 1,443,258 |
| Capital assets (Note 4) | <u>13,139,063</u> | | 13,139,063 | 13,339,420 |
| | \$ 13,488,354 | \$ 1,148,043 | \$ <u>14,636,397</u> | \$ 14,782,678 |
| Liabilities Current Bank indebtedness | | | | |
| (Note 13) | \$ 662,720 | \$ - | \$ 662,720 | \$ 801,289 |
| Accounts payable and accrued liabilities Deferred revenue | 107,080 23,192 | - | 107,080 23,192 | 103,626 237,273 |
| Current portion of capital lease (Note 14) | 4,433 797,425 | | 4,433 797,425 | 4,307 1,146,495 |
| Capital lease obligation (Note 1 | 4) 6,894 | - | 6,894 | 11,326 |
| Deferred contributions (Note 5) | 11,416,436 | | <u>11,416,436</u> | 11,105,828 |
| | 12,220,755 | | 12,220,755 | 12,263,649 |
| Fund balances | | | | |
| Externally restricted (Note 7 | | 37,841 | 37,841 | 39,179 |
| Internally restricted (Note 8) | | 1,110,202 | 1,110,202 1,267,599 | 1,068,671 1,411,179 |
| Operating (Note 9) | 1,267,599 1,267,599 | 1,148,043 | 2,415,642 | 2,519,029 |
| | \$ 13,488,354 | \$ 1,148,043 | \$ 14,636,397 | \$ 14,782,678 |

Commitments and contingency (Note 6)

| On behalf of the Board | ^ ^ | |
|------------------------|---|-----------|
| | Planta | Discostor |
| Saa | accompanying notes to the financial state | Director |

Statement of Revenue, Expenses and Fund Balances

| June 30, | <u> </u> | | | | 2015 | | 2014 |
|---------------------------------------|-------------|-----|------------|----|---------------|------|------------------|
| | Operating | | Restricted | | | | |
| | Fund | - | Fund | - | Total | _ | Total |
| Revenue | | | | | | | |
| Fundraising \$ | 858,186 | \$ | 200 | \$ | 858,386 | \$ | 827,240 |
| Special events | 428,905 | | - | | 428,905 | | 311,136 |
| RMHC funding | 231,080 | | 30,553 | | 261,633 | | 231,080 |
| Donations in-kind | 236,619 | | | | 236,619 | | 136,895 |
| Room rental | 147,825 | | - | | 147,825 | | 135,346 |
| Investment income (Note 10) | 67,124 | _ | | | <u>67,124</u> | | 119,070 |
| - | 1,969,739 | _ | 30,753 | | 2,000,492 | | 1,760,767 |
| Expenses | | | | | | | |
| Wages and benefits | 967,438 | | - | | 967,438 | | 975,181 |
| Supplies in-kind | 236,619 | | _ | | 236,619 | | 136,895 |
| Special events | 158,652 | | - | | 158,652 | | 83,394 |
| Utilities | 132,988 | | - | | 132,988 | | 125,408 |
| Culinary kitchen expenses | 105,056 | | - | | 105,056 | | 104,512 |
| House maintenance and | .00,000 | | | | ,,,,,,,,,, | | , |
| supplies | 82,124 | | 7,750 | | 89,874 | | 81,059 |
| Technology support | 46,855 | | | | 46,855 | | 48,591 |
| Interest and bank charges | 46,256 | | _ | | 46,256 | | 53,722 |
| House security | 33,702 | | - | | 33,702 | | 32,347 |
| Professional fees | 22,200 | | ~ | | 22,200 | | 45,659 |
| Communications | 21,766 | | - | | 21,766 | | 13,148 |
| Fund raising | 19,774 | | - | | 19,774 | | 35,761 |
| Office supplies and postage | 16,390 | | - | | 16,390 | | 17,921 |
| Family relations | 15,648 | | - | | 15,648 | | 11,411 |
| Telephone | 12,861 | | - | | 12,861 | | 12,865 |
| Meetings and conferences | 11,466 | | - | | 11,466 | | 16,034 |
| Donor and volunteer recognition | | | 500 | | 9,299 | | 12,395 |
| Insurance | 5,761 | | - | | 5,761 | | 6,250 |
| Family room | 984 | _ | 1,863 | | 2,847 | | 430 |
| - | 1,945,339 | = | 10,113 | | 1,955,452 | _ | 1,812,983 |
| Excess of revenue over | | | | | | | |
| expenses from operations | 24,400 | - | 20,640 | | 45,040 | _ | <u>(52,216</u>) |
| Capital items | | | | | | | |
| Amortization | 442,764 | | - | | 442,764 | | 445,915 |
| Amortization of | | | | | | | |
| deferred contributions | (294,672) | | - | | (294,672) | 1 | (284,765) |
| Loss on disposal of capital assets | 3 35 | | | | <u>335</u> | | _ |
| | 148,427 | _ | 7. | | 148,427 | _ | 161,150 |
| Deficiency of revenue over | (124 027) | | 20,640 | | (103,387) | | (213,366) |
| expenses for the year | (124,027) | | | | | | 1990 |
| Fund balances - beginning of year | 1,411,179 | | 1,107,850 | | 2,519,029 | 2 | 2,732,395 |
| Interfund transfers (Note 11) | (19,553) | _ | 19,553 | - | | | 117 |
| Fund balances - end of year \$ | 1,267,599 | \$_ | 1,148,043 | \$ | 2,415,642 | \$_2 | 2,519,029 |

Statement of Cash Flows

| June 30, | 2015 | 2014 |
|--|------------------|-------------------|
| Increase (decrease) in cash and cash equivalents | | |
| Operating | | |
| Deficiency of revenue over expenses Adjustments for non-cash items | \$ (103,387) | \$ (213,366) |
| Amortization of capital assets | 442,764 | 445,915 |
| Amortization of deferred contributions | (294,672) | (284,765) |
| Net change in fair value of investments | 38,261 | (64,328) |
| Loss on disposal of investments | <u>(44,417)</u> | <u>(5,255</u>) |
| | 38,549 | (121,799) |
| Changes in non-cash working capital (Note 12) | (212,821) | <u>84,226</u> |
| | (174,272) | (37,573) |
| Investing | | |
| Purchase of capital assets | (242,742) | (33,940) |
| Proceeds on disposal of capital assets | 335 | - |
| Purchase of investments | (499,864) | (506,388) |
| Proceeds on disposal of investments | 454,138 | 516,265 |
| Decrease in capital lease obligation | (4,306) | (4,184) |
| | (292,439) | (28,247) |
| Financing | | |
| Proceeds from deferred contributions | 605,280 | 1,064,467 |
| Short-term bank advances | <u>(138,569)</u> | <u>(998,647)</u> |
| | <u>466,711</u> | 65,820 |
| Decrease in cash and cash equivalents | - | - |
| Cash and cash equivalents – beginning of year | <u>-</u> | |
| Cash and cash equivalents end of year | \$ | \$ |

Notes to the Financial Satements

June 30, 2015

1. Nature of operations

Kids Care Oncology, Central West Ontario (o/a Ronald McDonald House Hamilton) (the House, or organization) is a non-profit organization operating as a registered charity within the meaning assigned in Section 149 of the Canadian Income Tax Act. Under the provisions of the Canadian Income Tax Act and the Ontario Corporations Tax Act the organization is exempt from federal and provincial income taxes.

The mission of the organization is to provide a warm, compassionate and safe "home away from home" for families of seriously ill children who are receiving treatment at local children's hospitals.

2. Significant accounting policies

The organization follows Canadian accounting standards for not-for-profit organizations (ASNPO) in preparing its financial statements. The significant accounting policies used are as follows:

Fund accounting

The organization has the following funds:

Operating fund

The revenue and expenses related to the collection of donations and fund raising activities as well as the expansion project are reported in the Operating fund. Investment income earned on the internally restricted position of the Restricted funds is reported in the Operating fund.

Restricted funds

The Restricted funds report amounts for which the use is restricted by the donors and related investment income on the fund balance.

Notes to the Financial Statements

June 30, 2015

2. Significant accounting policies (continued)

Revenue recognition

The organization follows the restricted fund method of accounting for contributions.

Revenue and expenses, with the exception of grants, are recorded on the accrual basis. These contributions (including fundraising and special events) are recognized as revenue when received or receivable, when the amounts to be received can be estimated and collection is reasonably assured. Unrestricted grants and restricted grants that are not for the purchase of capital assets are recorded as received.

Restricted contributions and grants for the purchase of capital assets are deferred and recognized as revenue on the same basis as the amortization expense related to the acquired capital assets.

Pledges are not recognized as revenue until received in cash or as an in-kind donation.

Unrealized gains and losses on held-for-trading financial assets are included in investment income and recognized as revenue in the statement of revenue, expenses and fund balances.

Donated materials and services

The organization records the fair value of any donated materials and services which they would normally have incurred as an operating expense with the exception of volunteer time. The fair value is determined based on arm's length market values. The organization has approximately 350 volunteers who contribute their time each year. The value of these services is not recognized in the financial statements.

Cash and cash equivalents

Cash and cash equivalents consist of cash on hand and on deposit with banks and investments in money market instruments with an initial maturity of three months or less.

Financial instruments

Measurement

The organization initially measures its financial assets and liabilities at fair value.

The organization subsequently measures its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are subsequently measured at fair value. Changes in fair value are recognized in the statement of revenue, expenses and fund balances.

Financial assets and liabilities measured at amortized cost include cash and cash equivalents, accounts receivable, and accounts payable and accrued liabilities. Financial assets and liabilities measured at fair value include investments.

Notes to the Financial Statements

June 30, 2015

2. Significant accounting policies (continued)

Impairment

Financial assets measured at cost are tested for impairment when there are indicators of impairment. Previously recognized impairment losses are reversed to the extent of the improvement provided the asset is not carried at an amount, at the date of the reversal, greater than the amount that would have been the carrying amount had no impairment loss been recognized previously. The amounts of any write-downs or reversals are recognized in the statement of revenue, expenses and fund balances.

Capital assets

Capital assets are recorded at cost less accumulated amortization. Capital assets are amortized to estimated residual values at the following annual rates over the estimated useful lives of the related assets:

| Building | 40 years | straight line |
|------------------------|-----------|-------------------|
| Furniture and fixtures | 10% - 20% | declining balance |
| Office equipment | 30% | declining balance |
| Computer hardware | 30% - 45% | declining balance |
| Computer software | 20% - 30% | declining balance |
| Photo booth | 30% | declining balance |
| Serenity garden | 15 years | straight line |
| Sign | 10% | straight line |

The estimated useful lives of assets are reviewed by management and adjusted if necessary.

The organization tests capital assets for impairment whenever events or changes in circumstances indicate that its carrying amount may not be recoverable. An impairment loss is recognized when the carrying amount of the asset exceeds the sum of the undiscounted cash flows resulting from its use and eventual disposition. The impairment loss is measured as the amount by which the carrying amount of the long-lived asset exceeds its fair value.

Interest related to the period of development is capitalized as part of the cost of the building project. Capitalization of interest ceases when the asset is completed and is put into use.

Management estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Items subject to significant management estimates include estimated useful lives of capital assets.

Notes to the Financial Statements

June 30, 2015

| 3. Investments | | | <u>2015</u> | 2014 |
|--|---|--|---|--|
| Fixed income instruments Equities Cash equivalents | | | \$ 650,508 595,567 61,049 | \$ 472,826 643,025 139,391 |
| | | | \$ <u>1,307,124</u> | \$ <u>1,255,242</u> |
| 4. Capital assets | | | 2015 | 2014 |
| | Cost | Accumulated Amortization | Net <u>Book Value</u> | Net Book Value |
| Land Building Furniture and fixtures Office equipment Computer software Computer hardware Photo booth Serenity garden Sign | \$ 9,181 14,589,061 460,291 121,570 37,736 59,190 13,787 238,011 8,154 \$ 15,536,981 | \$ 2,064,827 161,639 82,867 21,113 49,093 4,136 9,021 5,222 \$ 2,397,918 | \$ 9,181 12,524,234 298,652 38,703 16,623 10,097 9,651 228,990 2,932 \$ 13,139,063 | \$ 9,181 12,887,714 331,835 55,289 23,564 18,378 - 10,157 3,302 \$ 13,339,420 |

5. Deferred contributions

Deferred contributions represent the unamortized amounts of restricted grants and net donations received for the expansion of the house and grounds. The balance is comprised of \$11,196,619 (2014 – 11,105,828) of deferred contributions in relation to the expansion of the house and \$219,817 (2014 – Nil) of deferred contributions in relation to Serenity Garden, which is on the house grounds. Changes during the year are as follows:

Deferred contribution - building:

| | <u>2015</u> | <u>2014</u> |
|---|----------------------------------|--|
| Balance – beginning of year Add: Grants received Add: Net donations received Less: amortization of deferred capital contributions | \$11,105,828 - 377,882 | \$ 10,326,126 715,000 349,467 (284,765) |
| Balance – end of year | \$ <u>11,196,619</u> | \$ <u>11,105,828</u> |

Notes to the Financial Statements

June 30, 2015

Deferred contribution - serenity garden:

| | <u>2015</u> | <u>2014</u> |
|--|---------------------------------|----------------|
| Balance – beginning of year Add: Grants received Add: Net donations received Less: amortization of deferred capital contributions | \$ - 227,397 - (7,580) | \$ - - - |
| Balance – end of year | \$ 219,817 | \$ |

6. Commitments and contingency

The organization has the following annual commitments with respect to rental of equipment, maintenance contracts, and employee contracts:

Fiscal years ending June 30, 2016 \$ 82,000 9,000

In addition, the organization has an outstanding letter of credit in the amount of \$52,086 issued to the City of Hamilton with respect to the house expansion. This letter of credit is secured by a guaranteed investment certificate in the amount of \$54,223 which is included in operating fund investments.

7. Externally restricted funds

Major categories of fund balances with externally imposed restrictions are as follows:

| | | <u>2015</u> | <u>2014</u> |
|--|----|-------------------|--------------------|
| Our Special Friend Jean's Benevolent Fund Lloyd Kirkpatrick Memorial | \$ | 35,904 | \$ 35,702 |
| Outstanding Student Volunteer Award Fund Kelsey Nights of Comfort Fund Courage Capes | _ | 741 990 206 | 1,224 2,253 |
| | \$ | 37,841 | \$ 39,179 |

Our Special Friend Jean's Benevolent Fund was established to subsidize accommodation costs for bereaved families while staying at the House. The annual Lloyd Kirkpatrick Memorial Outstanding Student Volunteer Award was established to recognize the volunteer contribution to Ronald McDonald House of an individual who is continuing in his or her studies at the post-secondary level. The Kelsey Nights of Comfort Fund was established to cover accommodation costs for bereaved families who cannot afford to pay any fees while staying at the House. The Courage Cape Program provides complimentary 'superhero' capes to the many little heroes of Ronald McDonald House Charities Hamilton and Ronald McDonald Family Room Hamilton. These handmade capes are sewn by volunteers and offered to both RMHCH patients and their siblings.

Notes to the Financial Statements

June 30, 2015

| 8. Internally restricted funds | <u>2015</u> | 2014 |
|---|-----------------------|------------------------------|
| Property Replacement Reserve Fund Stabilization Fund | \$ 867,202 243,000 | \$ 825,671 <u>243,000</u> |
| | \$ 1,110,202 | \$ 1,068,671 |

At the direction of the Board of Directors, Reserve Advisors Inc. conducted a Property Replacement Reserve Study of the Ronald McDonald House Hamilton. The purpose of the study was to establish a yearly reserve contribution necessary to meet future expenses for major replacements or repairs of the property components. In accordance with the recommendations, the Board established an initial reserve of \$100,000 by a transfer of funds from unrestricted funds effective January 1, 2002 and will transfer \$80,000 per year, thereafter, to 2022. As a result of the house expansion, a revaluation of the reserve fund requirements is being undertaken. For the June 30, 2015 year, the Board has elected to forego the \$80,000 transfer.

The Stabilization Fund was established by the Board of Directors to ensure continuing House operations due to unforeseeable events.

9. Operating fund balance

Components of the operating fund balance are as follows:

| | <u>2015</u> | <u>2014</u> |
|--|--|---|
| Net assets invested in capital assets Capital assets Deferred contributions Line of credit (included in bank indebtedness) | \$ 13,139,063 (11,416,436) (715,000) | \$13,339,420 (11,105,828) (850,000) |
| Invested in capital assets | 1,007,627 | 1,383,592 |
| Unrestricted fund balance | 259,972 | 27,587 |
| Operating fund balance | \$ <u>1,267,599</u> | \$ <u>1,411,179</u> |

Notes to the Financial Statements

June 30, 2015

| 10. Investment income | 2015 | 2014 |
|--|--|--|
| Investment income consists of the following: | | |
| Interest and dividends Gain on disposal of investments Net change in fair value of investments | \$ 60,968 44,417 (38,261) | \$ 49,487 5,255 64,328 |
| | \$67,124 | \$ 119,070 |
| 11. Interfund transfers | | |
| Transfers to (from) funds consist of the following: | | |
| | Operating Fund | Restricted Funds |
| Allocation of interest to internally restricted fund | \$ (19,553) | \$ 19,533 |
| | | |
| 12. Changes in non-cash working capital | <u>2015</u> | <u>2014</u> |
| Accounts receivable Prepaid expenses Inventory Accounts payable and accrued liabilities Deferred revenue | \$ (4,703) 5 17,039 (14,530) 3,454 (214,081) | (61,878) (16,826) 3,816 (23,510) 182,624 |
| | \$ <u>(212,821)</u> \$ | 84,226 |

13. Credit facilities

The organization has secured a demand operating credit facility to a maximum amount of \$1,500,000 bearing interest at prime plus 0.5% of which \$715,000 (2014 - \$850,000) was outstanding at year end. This facility is secured by a general security agreement over all assets of the organization. The purpose of this facility is to assist with short-term financing of the expansion project pending funding from other sources. The authorized limit is scheduled to be reduced as follows:

October 31, 2015 October 31, 2016

\$ 1,000,000 500,000

Notes to the Financial Statements

June 30, 2015

14. Obligation under capital lease

The organization has the following future minimum capital lease payments with respect to equipment:

| Fiscal years ending June 30, | 2016 2017 2018 | \$ | 4,433 4,562 2,332 11,327 |
|------------------------------|---|--------|-----------------------------------|
| | Less current portion: Total long-term obligation | \$_ | 4,433 6,894 |

Interest charges to the accounts of the organization on the above during the year amounts to \$399 (2014 - \$1,000).

15. Other matters

On April 15, 1992, the organization and the Corporation of the City of Hamilton entered into an agreement of purchase and sale relating to the real estate located on the intersection of Main Street West and Cootes Drive in Hamilton. Under the terms of the agreement, the real estate with a value of approximately \$652,000 was purchased by the organization for \$2. The agreement requires that the organization transfer the land back to the City at cost should the organization cease to operate for charitable purposes. The agreement also restricts the organization's ability to sell the property.

On September 15, 2010, the organization and the Corporation of the City of Hamilton entered into an agreement of purchase and sale, relating to the real estate located behind the Ronald McDonald House Hamilton. Under the terms of the agreement, the real estate, with a value of approximately \$400,000 was purchased by the organization for \$1. The agreement requires that the organization transfer the land back should the organization cease to operate for charitable purposes. The agreement also restricts the organization's ability to sell the property.